From: Ben Levi

To: Microsoft ATR

Date: 1/27/02 11:49pm

Subject: Microsoft Settlement

January 27, 2002

Renata B. Hesse Antitrust Division United States Department of Justice 601 D Street NW Suite 1200 Washington, DC 20530-0001

Dear Ms. Hesse,

I concur with the Consumers for Computing Choice, who believe that any settlement or Final Judgment must include remedies that provide:

- (1) A simple, affordable, and reliable way to run the 70,000 existing Windows applications without modification on all other operating systems.
- (2) A simple, affordable, and reliable way to have native versions of Microsoft Office applications on all other operating systems.
- (3) A simple, affordable, and reliable way to replace one or more of the four Office applications with competing applications, while retaining the ability to exchange files, data, and services with any Microsoft application.
- (4) A simple, affordable, and reliable way to have native versions of Explorer, Media Player and other Microsoft Internet applications on all other operating systems.
- (5) A simple, affordable, and reliable way to replace one or more Microsoft Internet applications with competing applications, while retaining the ability to exchange files, data, and services with any Microsoft application.
- (6) A simple, affordable, and reliable way to replace any component or feature in any Microsoft software product with superior or special purpose components or features.
- (7) A simple, affordable, and reliable way to run any Microsoft software on computers that do not have Intel-compatible microprocessors.
- (8) A simple, affordable, and reliable way for software developers to access all the information they need to create products that offer

consumers these choices.

- (9) A way to ensure that original equipment manufacturers provide consumers with equal access to computers with alternative operating systems, productivity applications, and Internet applications.
- (10) A ?crown jewel? provision establishing such serious consequences for non-compliance that Microsoft will not attempt to evade the necessary disclosure requirements and other mandates.

Thank you for considering my views.

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